	A	ВС	D	Е	F	G H	1	J	K LMN	0	P Q	R	S	Т	UV	W	Х	Υ
5	BCWS Cash Flow Statement -Dec 2011																	
6	% of Fiscal Year Completed:	50.0%	PRIOR Y	EAR		CUR	RENT Y	EAR				PRIOR Y	EAR		CUR	RENT Y	EAR	
7	WATER FUND	Budget 10-11	Dec-10	% Collected	% Variance	Budget 11-12	Dec-11	% Collected	% Variance	WATER & SEWER FUND	Budget 10-11	Dec-10	% Collected	% Variance	Budget 11-12	Dec-11	% Collected	% Variance
8	REVENUES:									REVENUES:								
9	Rate & Service Charge Revenue	7,649,035	3,926,362	51.3%		8,237,558	4,162,851	50.5%		Rate & Service Charge Revenue	30,869,119	15,424,464	50.0%		31,893,315	15,889,951	49.8%	
10	Impact Fees	400,000	240,440	60.1%		438,750	496,829	113.2%		Impact Fees	1,857,270	1,287,188	69.3%		1,251,250	1,382,805	110.5%	
11	Connection Fees	700,000	257,257	36.8%		577,500	257,892	44.7%		Connection Fees	1,900,000	724,057	38.1%		1,577,500	651,492	41.3%	
12	Other Revenues	131,040	74,812	57.1%		97,000	47,328	48.8%		Other Revenues	704,500	438,760	62.3%		705,700	464,759	65.9%	
13	NON-OPERATING REVENUES:									NON-OPERATING REVENUES:								
14	Gain(Loss) on Sale of Assets	82,330	24,511	29.8%		94,540	2,172	2.3%		Interest Income	150,000	70,453	47.0%		100,000	47,455	47.5%	
15	TOTAL REVENUES	8,962,405	4,523,382	50.5%	0.5%	9,445,348	4,967,072	52.6%	2.6%	Gain(Loss) on Sale of Assets	171,145	83,464	48.8%		240,340	12,130	5.0%	
16										TOTAL REVENUES	35,652,034	18,028,386	50.6%	0.6%	35,768,105	18,448,593	51.6%	1.6%
17																		
10	EXPENDITURES:	Budget 10-11	Dec-10	% Spent	% •	Budget 11-12	Dec-11	% Spent	%	EXPENDITURES:	Budget 10-11	Dec-10	% Spent	% Variance	Budget 11-12	Dec-11	% Spent	% **
10	Personnel Costs	2,626,644	1,132,995	43.1%	Variance	2,627,662	1,175,223	44.7%	Variance	Personnel Costs	8,699,656	3,914,722	45.0%	variance	8,694,263	4,022,759	46.3%	Variance
20	Contractual Services	520,616	233,950	44.9%		495,100	155,208	31.3%		Contractual Services	2,090,762	794,228	38.0%		1,973,636	700,333	35.5%	
21	Total Maintenance & Repairs	701,536	195,257	27.8%		757,555	289,258	38.2%		Total Maintenance & Repairs	2,702,596	847,609	31.4%		3,005,956	1,260,254	41.9%	
22	1	1,102,950	475,911	43.1%		1,086,485	417,192	38.4%		Total Utilities	2,304,730	1,071,617	46.5%		2,756,072	981,438	35.6%	
22	Total Office Expenses	375,067	173,211	46.2%		420,420	197,044	46.9%		Total Office Expenses	1,211,550	426,892	35.2%		1,247,232	569,613	45.7%	
2/	Total Insurance	105,000	56,708	54.0%		105,000	65,645	62.5%		Total Insurance	245,000	144,589	59.0%		245,000	153,015	62.5%	
25	Total Other Expenses	79,380	14,896	18.8%		70,680	12,901	18.3%		Total Other Expenses	208,020	61,942	29.8%		181,420	55,808	30.8%	
26	TOTAL OPERATING EXPENSE	5,511,193	2,282,928	41.4%	-8.6%	5,562,902	2,312,472		-8.4%	TOTAL OPERATING EXPENSE	17,462,314	7,261,599		-8.4%	18,103,579	7,743,219	42.8%	-7.2%
27	TOTAL OF EXATING EXPENSE	Operating Expense v	/ /		-8.1%	Operating Expense v.		'	-5.8%	TOTAL OF ERATING EXPENSE		v. Revenues Variance	'	-7.8%	Operating Expense v.		'	-5.6%
28	NON-OP EXP:Cap Outlay, Bond, AA	5,318,652	1,392,082	26.2%		5,035,118	1,590,855	31.6%	-3.870	NON-OP EXP:Cap Outlay, Bond, AA	18,180,146	5,156,782	28.4%	-7.070	17,662,404	5,392,659	30.5%	
29	TOTAL OP & NON-OP EXPENSE	10,829,845	3,675,010	33.9%		10,598,020	3,903,327	36.8%	-18.4%	TOTAL OP & NON-OP EXPENSE	35,642,460	12,418,381	34.8%	-15.2%	35,765,983	13,135,879	36.7%	
30	TOTAL OF A NON-OF EXPENSE	TOTAL Expense v. R	<i>'</i>	1	' -	TOTAL Expense v. Re		1	-15.8%	TOTAL OF A NON-OF EXPENSE		Revenues Variance	' '	-14.6%	TOTAL Expense v. Re			-17.9%
31		TOTTLE Expense v. R	levenues variance		-13.070	TOTAL Expense v. Re	evenues variance		-13.670		TOTAL Expense v. I			-14.070	TOTTLE Expense v. K.	evenues variance		-17.570
- 0 -																		
33																		
2.4										Note The bulk of Solid Waste Poweruss are collected from	m Dag Fah							
34				TAD		CLID	DENIE VI			Note-The bulk of Solid Waste Revenues are collected from					CLID	DENIE VI	EAD	
34 35			PRIOR Y	EAR	0/	CUR	RENT Y	EAR	0/	Note-The bulk of Solid Waste Revenues are collected from of Fiscal Year Completed (Revenue):		PRIOR Y	EAR	0/	CUR	RENT Y	EAR	0/
34 35 36	SEWER FUND	Budget 10-11	PRIOR Y	%	% Variance	CUR Budget 11-12	RENT YI	%	% Variance			PRIOR Y	%	% Variance	CUR Budget 11-12	RENT YI	%	% Variance
34 35 36 37	SEWER FUND REVENUES:			EAR % Collected	% Variance			%	% Variance	% of Fiscal Year Completed (Revenue):	59.2%		TEAR % Collected	% Variance			%	% Variance
34 35 36 37 38				%				%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE	59.2%		%				%	% Variance
34 35 36 37 38 39	REVENUES:	Budget 10-11	Dec-10	% Collected		Budget 11-12	Dec-11	% Collected	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES:	59.2% Budget 10-11	Dec-10	% Collected		Budget 11-12	Dec-11	% Collected	% Variance
34 35 36 37 38 39 40	REVENUES: Rate & Service Charge Revenue	Budget 10-11 23,220,084	Dec-10 11,498,102	% Collected 49.5%		Budget 11-12 23,655,757	Dec-11 11,727,101	% Collected 49.6%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue	59.2% Budget 10-11 7,906,050	Dec-10 4,892,505	% Collected 61.9%		7,838,500	Dec-11 5,125,172	% Collected 65.4%	% Variance
34 35 36 37 38 39 40 41	REVENUES: Rate & Service Charge Revenue Impact Fees	Budget 10-11 23,220,084 1,457,270	Dec-10 11,498,102 1,046,748	% Collected 49.5% 71.8%		23,655,757 812,500	Dec-11 11,727,101 885,976	% Collected 49.6% 109.0%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue	59.2% Budget 10-11 7,906,050 74,500	Dec-10 4,892,505 64,777	% Collected 61.9% 86.9%		7,838,500 94,500	5,125,172 151,530	% Collected 65.4% 160.3%	% Variance
34 35 36 37 38 39 40 41 42	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees	23,220,084 1,457,270 1,200,000	Dec-10 11,498,102 1,046,748 466,800	% Collected 49.5% 71.8% 38.9%		23,655,757 812,500 1,000,000	Dec-11 11,727,101 885,976 393,600	% Collected 49.6% 109.0% 39.4%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue	59.2% Budget 10-11 7,906,050 74,500 55,000	Dec-10 4,892,505 64,777 30,005	% Collected 61.9% 86.9% 54.6%		7,838,500 94,500 60,000	5,125,172 151,530 120,950	% Collected 65.4% 160.3% 201.6%	% Variance
34 35 36 37 38 39 40 41 42 43	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues	23,220,084 1,457,270 1,200,000	Dec-10 11,498,102 1,046,748 466,800	% Collected 49.5% 71.8% 38.9%		23,655,757 812,500 1,000,000	Dec-11 11,727,101 885,976 393,600	% Collected 49.6% 109.0% 39.4%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960	4,892,505 64,777 30,005 793,591	% Collected 61.9% 86.9% 54.6% 67.8%		7,838,500 94,500 60,000 1,365,475	5,125,172 151,530 120,950 734,354	% Collected 65.4% 160.3% 201.6% 53.8%	% Variance
34 35 36 37 38 39 40 41 42 43 44	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES:	23,220,084 1,457,270 1,200,000 573,460	11,498,102 1,046,748 466,800 363,948	% Collected 49.5% 71.8% 38.9% 63.5%		23,655,757 812,500 1,000,000 608,700	Dec-11 11,727,101 885,976 393,600 417,431	% Collected 49.6% 109.0% 39.4% 68.6%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960	4,892,505 64,777 30,005 793,591	% Collected 61.9% 86.9% 54.6% 67.8%		7,838,500 94,500 60,000 1,365,475	5,125,172 151,530 120,950 734,354	% Collected 65.4% 160.3% 201.6% 53.8%	% Variance
34 35 36 37 38 39 40 41 42 43 44 45	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income	23,220,084 1,457,270 1,200,000 573,460	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453	% Collected 49.5% 71.8% 38.9% 63.5%		23,655,757 812,500 1,000,000 608,700	Dec-11 11,727,101 885,976 393,600 417,431 47,455	% Collected 49.6% 109.0% 39.4% 68.6%	% Variance	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES:	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120	4,892,505 64,777 30,005 793,591 42,541	% Collected 61.9% 86.9% 54.6% 67.8% 12.5%		7,838,500 94,500 60,000 1,365,475 502,355	5,125,172 151,530 120,950 734,354 77,706	% Collected 65.4% 160.3% 201.6% 53.8% 15.5%	% Variance
34 35 36 37 38 39 40 41 42 43 44 45 46	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4%	Variance	23,655,757 812,500 1,000,000 608,700 100,000 145,800	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8%		% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000	4,892,505 64,777 30,005 793,591 42,541 32,030	% Collected 61.9% 86.9% 54.6% 67.8% 12.5%		7,838,500 94,500 60,000 1,365,475 502,355	5,125,172 151,530 120,950 734,354 77,706	% Collected 65.4% 160.3% 201.6% 53.8% 15.5%	
34 35 36 37 38 39 40 41 42 43 44 45 46 47	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4%	Variance	23,655,757 812,500 1,000,000 608,700 100,000 145,800	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8%		% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3%	Variance	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000	5,125,172 151,530 120,950 734,354 77,706	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4%	
34 35 36 37 38 39 40 41 42 43 44 45 46 47	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6%	0.6%	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2%	1.2%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3%	3.2%
34 35 36 37 38 39 40 41 42 43 44 45 46 47	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES:	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6%	Variance 0.6% Variance	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2%		% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES:	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3%	
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs	23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8%	Variance 0.6% Variance	23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9%	1.2%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10 1,708,491	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9%	3.2%
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7%	Variance 0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9%	1.2%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10 1,708,491 279,169	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3% % Spent 44.9% 29.1%	3.2%
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6%	Variance 0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2%	1.2%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10 1,708,491 279,169 698,611	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168 2,270,774	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6%	Variance 0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8%	1.2%	% of Fiscal Year Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10 1,708,491 279,169 698,611 35,412	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168 2,270,774 117,680	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8% 39.3%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6% 30.3%	Variance 0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1%	1.2%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679	32,030 41,010 5,896,459 Dec-10 1,708,491 279,169 698,611 35,412 73,655	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168 2,270,774 117,680 316,431	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6% 30.3% 62.8%	Variance 0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4%	1.2%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000	4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 Dec-10 1,708,491 279,169 698,611 35,412 73,655 56,421	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7%	1.2%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168 2,270,774 117,680 316,431 105,000	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% \$\$\frac{45.8\%}{35.7\%} 32.6\% 49.6\% 30.3\% 62.8\% 36.6\%	0.6% Variance	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7%	1.2% Wariance	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580	## Dec-10 4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 ## Dec-10 1,708,491 279,169 698,611 35,412 73,655 56,421 20,740	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1%	1.2% Variance	8udget 11-12 7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 8udget 11-12 3,898,136 765,168 2,270,774 117,680 316,431 105,000 67,180	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121	Dec-10 11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046 4,978,671	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6% 30.3% 62.8% 36.6% 41.7%	Variance 0.6% Variance -8.3%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907 5,430,748	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7% 43.3%	1.2% % Variance -6.7%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025	## Dec-10 4,892,505 64,777 30,005 793,591 42,541 32,030 41,010 5,896,459 ## Dec-10 1,708,491 279,169 698,611 35,412 73,655 56,421 20,740 2,872,499	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1% 38.6%	1.2% % Variance -11.4%	7,838,500 94,500 60,000 1,365,475 502,355 60,000 86,000 10,006,830 Budget 11-12 3,898,136 765,168 2,270,774 117,680 316,431 105,000 67,180 7,540,369	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344 3,014,077	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8% 40.0%	3.2% % Variance
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Insurance Total Other Expenses TOTAL OPERATING EXPENSE	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense v	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046 4,978,671 2. Revenues Variance	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% 35.7% 32.6% 49.6% 30.3% 62.8% 36.6% 41.7%	0.6% % Variance -8.3% -7.7%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense v.	11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907 5,430,748 Revenues Variance-	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7% 43.3%	1.2% % Variance -6.7% -5.5%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense	## Application ## App	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1% 38.6%	1.2% % Variance -11.4% -10.2%	### Table 11-12 7,838,500	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344 3,014,077 Revenues Variance-	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8% 40.0%	3.2% % Variance -10.0% -6.9%
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense v 12,861,494	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046 4,978,671 2. Revenues Variance 3,764,700	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% \$\$50.6% 45.8% 32.6% 49.6% 30.3% 62.8% 41.7% 29.3%	0.6% % Variance -8.3% -7.7%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense v. 12,627,286	11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907 5,430,748 Revenues Variance- 3,801,804	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7% 43.3% >> 30.1%	1.2% % Variance -6.7% -5.5%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense 2,337,607	## A	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1% 38.6%	1.2% % Variance -11.4% -10.2%	### Table 11-12 7,838,500	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344 3,014,077 Revenues Variance- 1,523,244	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8% 40.0%	3.2% % Variance -10.0% -6.9%
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Office Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense v 12,861,494 24,812,615	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046 4,978,671 2. Revenues Variance 3,764,700 8,743,371	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6% 30.3% 62.8% 36.6% 41.7%>> 29.3% 35.2%	Variance 0.6% Variance -8.3% -7.7%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense v. 12,627,286 25,167,963	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907 5,430,748 Revenues Variance- 3,801,804 9,232,552	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7% 43.3%	1.2% % Variance -6.7% -5.5%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense 2,337,607 9,772,632	## Application ## App	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1% 38.6% 38.6% 38.1%	1.2% % Variance -11.4% -10.2%	### Texas Te	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344 3,014,077 Revenues Variance- 1,523,244 4,537,321	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8% 40.0% 45.3%	3.2% % Variance -10.0% -6.9%
34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61	REVENUES: Rate & Service Charge Revenue Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA TOTAL OP & NON-OP EXPENSE	Budget 10-11 23,220,084 1,457,270 1,200,000 573,460 150,000 88,815 26,689,629 Budget 10-11 6,073,012 1,570,146 2,001,060 1,201,780 836,483 140,000 128,640 11,951,121 Operating Expense v 12,861,494	11,498,102 1,046,748 466,800 363,948 70,453 58,953 13,505,004 Dec-10 2,781,727 560,278 652,352 595,706 253,681 87,881 47,046 4,978,671 2. Revenues Variance 3,764,700 8,743,371	% Collected 49.5% 71.8% 38.9% 63.5% 47.0% 66.4% 50.6% % Spent 45.8% 35.7% 32.6% 49.6% 30.3% 62.8% 36.6% 41.7%>> 29.3% 35.2%	0.6% % Variance -8.3% -7.7%	Budget 11-12 23,655,757 812,500 1,000,000 608,700 100,000 145,800 26,322,757 Budget 11-12 6,066,601 1,478,536 2,248,401 1,669,587 826,812 140,000 110,740 12,540,677 Operating Expense v. 12,627,286	Dec-11 11,727,101 885,976 393,600 417,431 47,455 9,958 13,481,521 Dec-11 2,847,536 545,125 970,996 564,246 372,569 87,369 42,907 5,430,748 Revenues Variance- 3,801,804 9,232,552	% Collected 49.6% 109.0% 39.4% 68.6% 47.5% 6.8% 51.2% % Spent 46.9% 36.9% 43.2% 33.8% 45.1% 62.4% 38.7% 43.3%	1.2% % Variance -6.7% -5.5%	**SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Grant Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES EXPENDITURES: Personnel Costs Contractual Services Total Maintenance & Repairs Total Utilities Total Office Expenses Total Other Expenses Total Other Expenses Total Other Expenses TOTAL OPERATING EXPENSE NON-OP EXP:Cap Outlay, Bond, AA	59.2% Budget 10-11 7,906,050 74,500 55,000 1,170,960 341,120 85,000 140,000 9,772,630 Budget 10-11 3,882,071 997,515 1,975,980 115,200 282,679 105,000 76,580 7,435,025 Operating Expense 2,337,607 9,772,632	## A	% Collected 61.9% 86.9% 54.6% 67.8% 12.5% 37.7% 29.3% 60.3% % Spent 44.0% 28.0% 35.4% 30.7% 26.1% 53.7% 27.1% 38.6% 38.6% 38.1%	1.2% % Variance -11.4% -10.2%	### Table 11-12 7,838,500	5,125,172 151,530 120,950 734,354 77,706 19,062 8,923 6,237,697 Dec-11 1,752,096 222,734 790,522 46,196 112,035 75,149 15,344 3,014,077 Revenues Variance- 1,523,244 4,537,321	% Collected 65.4% 160.3% 201.6% 53.8% 15.5% 31.8% 10.4% 62.3% % Spent 44.9% 29.1% 34.8% 39.3% 35.4% 71.6% 22.8% 40.0% 45.3%	3.2% % Variance -10.0% -6.9%

% of Fiscal Year Completed:

50.0%

WATER FUND	Budget	Year-to-Date	% Collected
REVENUES:			
Rate & Service Charge Revenue	8,237,558	4,162,851	50.5%
Impact Fees	438,750	496,829	113.2%
Connection Fees	577,500	257,892	44.7%
Other Revenues	97,000	47,328	48.8%
NON-OPERATING REVENUES:			
Gain(Loss) on Sale of Assets	94,540	2,172	2.3%
TOTAL REVENUES	9,445,348	4,967,072	52.6%
EXPENDITURES:	Budget	Year-to-Date	% Spent
Personnel Costs	2,627,662	1,175,223	44.7%
Contractual Services	495,100	155,208	31.3%
Total Maintenance & Repairs	757,555	289,258	38.2%
Total Utilities	1,086,485	417,192	38.4%
Total Office Expenses	420,420	197,044	46.9%
Total Insurance	105,000	65,645	62.5%
Total Other Expenses	70,680	12,901	18.3%
Total OPERATING Expenditures	5,562,902	2,312,472	41.6%
NON-OPERATING EXPENDITURES:			
	70 505	110 645	150.5%
Annual Appropriation for CIP	79,505 281,531	119,645	0.0%
Capital Reserve (R&R)		220.797	68.4%
Capital Expenditures	335,735	229,787	0.0%
Bond-Principal Expense	1,855,500	1 241 422	
Bond-Interest Expense	2,482,847 5,035,118	1,241,423 1,590,855	50.0% 31.6%
	3,033,116	1,370,033	31.0 /0
TOTAL EXPENDITURES	10,598,020	3,903,327	36.8%
Notors			
Notes: 1) Personnel includes salaries, taxes, retirement, insuran	aca traval & adjicati	on.	
2) Bond principal & interest is paid in Dec & June	ice, traver & education	<i>J</i> II	
2) Bond principal & interest is paid in Dec & June	Dec-10	Dec-11	% Chg
# of Water Customers-Commercial	767	806	5.1%
.			
# of Water Customers-Residential	17,931	18,522	3.3%
Total # of Water Customers	18,698	19,328	3.4%
	FY 2010	FY 2011	% Chg
Avg # of Water Customers for FY-Comm.	764	799	4.5%
Avg # of Water Customers for FY-Res.	17,901	18,520	3.5%
Total Avg. # of Water Customers	18,665	19,319	3.5%
477770			

^{*}FY10 is a running average as of this month

% of Fiscal Year Completed:

50.0%

% of Fiscal Year Completea:	50.0%				
SEWER FUND	Budget	Year-to-Date	% Collected		
REVENUES:					
Rate & Service Charge Revenue	23,655,757	11,727,101	49.6%		
Impact Fees	812,500	885,976	109.0%		
Connection Fees	1,000,000	393,600	39.4%		
Other Revenues	608,700	417,431	68.6%		
NON-OPERATING REVENUES:					
Interest Income	100,000	47,455	47.5%		
Gain(Loss) on Sale of Assets	145,800	9,958	6.8%		
TOTAL REVENUES	26,322,757	13,481,521	51.2%		
EXPENDITURES:	Budget	Year-to-Date	% Spent		
Personnel Costs	6,066,601	2,847,536	46.9%		
Contractual Services	1,478,536	545,125	36.9%		
Total Maintenance & Repairs	2,248,401	970,996	43.2%		
Total Utilities	1,669,587	564,246	33.8%		
Total Office Expenses	826,812	372,569	45.1%		
Total Insurance	140,000	87,369	62.4%		
Total Other Expenses	110,740	42,907	38.7%		
Total OPERATING Expenditures	12,540,677	5,430,748	43.3%		
NON-OPERATING EXPENDITURES:					
Annual Appropriation for CIP	205,000	80,224	39.1%		
Capital Reserve (R&R)	656,906	-			
Capital Expenditures	1,126,422	497,052	44.1%		
Bond-Principal Expense	4,625,696	213,825	4.6%		
Bond-Interest Expense	6,013,262	3,010,703	50.1%		
Total NON-Operating Expenditures	12,627,286	3,801,804	30.1%		
TOTAL EXPENDITURES	25,167,963	9,232,552	36.7%		
Notes: 1) Personnel includes salaries, taxes, retirement, insurance, 2) Bond principal & interest is paid in Dec & June	travel & education	1			

	Dec-10	Dec-11	% Chg
# of Sewer Customers-Commercial	1,160	1,160	0.0%
# of Sewer Customers-Residential	29,749	30,509	2.6%
# of Hanahan Sewer Customers	3,966	3,979	0.3%
Total # of Sewer Customers	34,875	35,648	2.2%
	FY 2010	FY 2011	% Chg
Avg # of Sewer Customers for FY-Comm	1,151	1,148	-0.2%
Avg # of Sewer Customers for FY-Res	29,713	30,444	2.5%
Avg. # of Hanahan Customers	3,964	3,959	-0.1%
Total Avg. # of Sewer Customers	34,827	35,551	2.1%

^{*}FY10 is a running average as of this month

% of Fiscal Year Completed:

50.0%

WATER & SEWER FUND	Budget	Year-to-Date	% Collected	
REVENUES:				Note#
Fee & Service Charge Revenue	31,893,315	15,889,951	49.8%	
Impact Fees	1,251,250	1,382,805	110.5%	
Connection Fees	1,577,500	651,492	41.3%	
Other Revenues	705,700	464,759	65.9%	
NON-OPERATING REVENUES:				
Interest Income	100,000	47,455	47.5%	
Gain(Loss) on Sale of Assets	240,340	12,130	5.0%	
TOTAL REVENUES	35,768,105	18,448,593	51.6%	
EXPENDITURES:	Budget	Year-to-Date	% Spent	
Personnel Costs	8,694,263	4,022,759	46.3%	1
Contractual Services	1,973,636	700,333	35.5%	
Total Maintenance & Repairs	3,005,956	1,260,254	41.9%	
Total Utilities	2,756,072	981,438	35.6%	
Total Office Expenses	1,247,232	569,613	45.7%	
Total Insurance	245,000	153,015	62.5%	
Total Other Expenses	181,420	55,808	30.8%	
Total OPERATING Expenditures	18,103,579	7,743,219	42.8%	
NON-OPERATING EXPENDITURES:				
Annual Appropriation for CIP	284,505	199,869	70.3%	
Capital Reserve (R&R)	938,437	177,007	0.0%	
Capital Expenditures	1,462,157	726,839	49.7%	
Bond-Principal Expense	6,481,196	213,825	3.3%	2
Bond-Interest Expense	8,496,109	4,252,126	50.0%	2
Total NON-Operating Expenditures	17,662,404	5,392,659	30.5%	2
Total Non-Operating Expenditures	17,002,404	3,372,037	30.5 70	
TOTAL EXPENDITURES	35,765,983	13,135,879	36.7%	
Notes:				
1) Personnel includes salaries, taxes, retirement, insurance	ee, travel & education			
2) Bond principal & interest is paid in Dec & June.	D 10	D 44	o/ CI	
" CYY - 0 G - G - 1 - 1	Dec-10	Dec-11	% Chg	
# of Water & Sewer Customers-Commercial	1,532	1,553	1.4%	
# of Water & Sewer Customers-Residential	25,764	36,635	42.2%	
# of Hanahan Sewer Customers	3,966	3,979	0.3%	
Total # of Water & Sewer Customers	31,262	42,167	34.9%	
	FY 2010	FY 2011	% Chg	
Avg # of Water & Sewer Cust for FY-Comm	1,520	1,543	1.5%	
Avg # of Water & Sewer Cust for FY-Res	35,759	36,614	2.4%	
Avg. # of Hanahan Customers	<u>3,964</u>	3,959	-0.1%	
Total Avg. # of Water & Sewer Customers	41,243	42,116	2.1%	
*FY10 is a running average as of this month				
	20 002 422 07			

Current Unreserved Cash Balance: 20,982,433.96

³⁾ All solid waste expense is paid through water & sewer flow through account and reimbursed from solid waste.

% of Fiscal Year Completed	50.0%

SOLID WASTE FUND	Budget	Year-to-Date	% Collected
REVENUES:			
Landfill User Fee Revenue	7,838,500	5,125,172	65.4%
Salvage Revenue	94,500	151,530	160.3%
Grant Revenue	60,000	120,950	201.6%
Tipping Fees	1,365,475	734,354	53.8%
Total Other Revenues	502,355	77,706	15.5%
NON-OPERATING REVENUES:			
Interest Income	60,000	19,062	31.8%
Gain(Loss) on Sale of Assets	86,000	8,923	10.4%
TOTAL REVENUES	10,006,830	6,237,697	62.3%
EXPENDITURES:	Budget	Year-to-Date	% Spent
Personnel Costs	3,898,136	1,752,096	44.9%
Contractual Services	765,168	222,734	29.1%
Total Maintenance & Repairs	2,270,774	790,522	34.8%
Total Utilities	117,680	46,196	39.3%
Total Office Expenses	316,431	112,035	35.4%
Total Insurance	105,000	75,149	71.6%
Total Other Expenses	67,180	15,344	22.8%
Total OPERATING Expenditures	7,540,369	3,014,077	40.0%
NON-OPERATING EXPENDITURES:			
Annual Appropriation for CIP	-	-	
Capital Expenditures	733,799	228,864	31.2%
Bond-Principal Expense	1,443,293	1,157,457	80.2%
Bond-Interest Expense	288,422	136,923	47.5%
Total NON-Operating Expenditures	2,465,514	1,523,244	61.8%
TOTAL EXPENDITURES	10,005,883	4,537,321	45.3%
Notes:			

- 1) Historically receive majority of user fee payments with majority of property tax payments at calendar year end.
- 2) Personnel includes salaries, taxes, retirement, insurance, travel & education
- 3) Bond Principal & Interest is paid in Dec & June

	 Dec-10	Dec-11	% Chg
MSW & Special Waste	\$ 420,626	\$ 385,599	-8.3%
C&D	\$ 40,831	\$ 49,369	20.9%
Yard Debris	\$ 6,489	\$ 12,279	89.2%
NEW e-Waste			
Tires	\$ 3,837	\$ 2,507	-34.7%
Allocation Amount	\$ (345,148)	\$ (338,386)	-2.0%
Revenue less Allocation	\$ 126,635	\$ 111,368	-12.1%
	Dec-10	Dec-11	% Chg
MSW & Special Waste	11,888	11,932	0.4%
C&D	2,511	2,709	7.9%
Yard Debris	824	1,183	43.6%
Tires	98	34	-65.4%
Total tons	15,321	15,858	3.5%

Current Cash Balance:

5,954,711

- 1) Cash balance will be reduced by Debt Service Payments due in June & Dec
- 2) All solid waste expense is paid through water & sewer flow through account and reimbursed from solid waste. $Water\ and\ Sewer\ cash\ balance\ of ten\ appears\ lower\ than\ actual\ due\ to\ the\ outstanding\ "due\ from"\ transaction$ from Solid Waste
- 3) Increase in Special Waste is due to Contaminated Soil coming into the landfill